

european school of management and technology

#### Foreign Investment in the European Union

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60th Symposium 21st Century Public Policy Institute Tokio February 6, 2009



### Europe and Foreign Investment

- Europe receives major inflows of foreign investment, partly in the form of direct investment (FDI) and acquisitions
- Highly beneficial economic effect
  - Competition among territories to attract FDI
  - Market for corporate control increases corporate value and competitiveness
  - Creates employment and output
- World-wide FDI in 2008 down 20%
- $\Rightarrow$  Importance to keep an open and non-discriminatory approach, both intra EU as well as extra EU
- $\Rightarrow$  Financial and economic crisis has the potential to raise protectionism
- $\Rightarrow$  Let's look at the policies....How open is Europe?



# **1**. Competition Policy

- Merger Control
  - EU Commission has resisted national protectionism (national champions)
  - Some exceptions (military)
  - International dimension more and more important (the ICN)
- State Aid Control
  - Big success inside the EU (unique governance)
  - the impact of the financial and economic crisis => softening of state aid rules?
  - Danger of international subsidy wars
  - Better international governance needed
  - Germany most to lose from subsidy wars



# 2. Trade Policy

- financial and economic crisis leads to protectionist tendencies
- Germany a big exporter => likely to suffer most from protectionist tendencies and the financial and economic crisis
- new US administration (as well as others) seem to have different priorities (due to the financial and economic crisis) => "buy amercican"

- resist protectionist tendencies (inside the EU and outside)
- WTO: complete Doha round => better than most stimulus packages



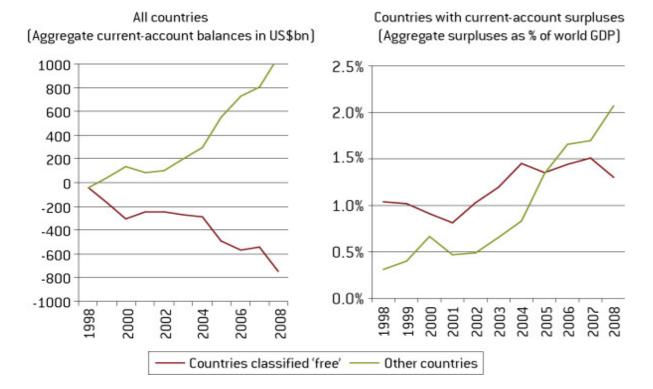
### 3. Foreign Direct Investment Policy

- Europe, especially Germany very open (OECD ranking # 3)
- But, more protectionist sentiments emerging (SWF, critical infrastructure, "Locusts")
- Changing patterns of investment
  - Wave of investments in Western Finance (2007-08)
  - Rising presence of emerging countries
  - · Higher presence of 'sovereign investment'
    - Ultimately controlled by governments
    - Includes, but not limited to, Sovereign Wealth Funds (SWFs)
  - Different than past globalization waves
- Policy Report (Nov 2008), Röller and Veron

"Safe and Sound: An EU Approach to Sovereign Investment"



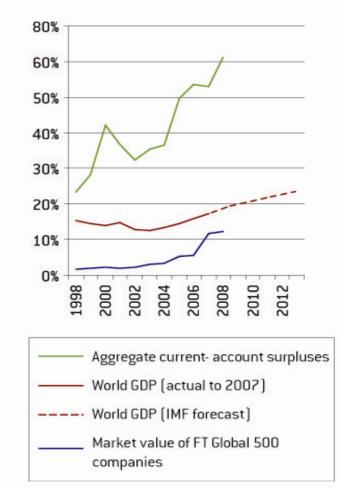
#### Political Diversity of Current Surpluses...



...Mirrors Broader Economic Rebalancing ...FDI "not free" was € 14 billion in 2008 (all time high)

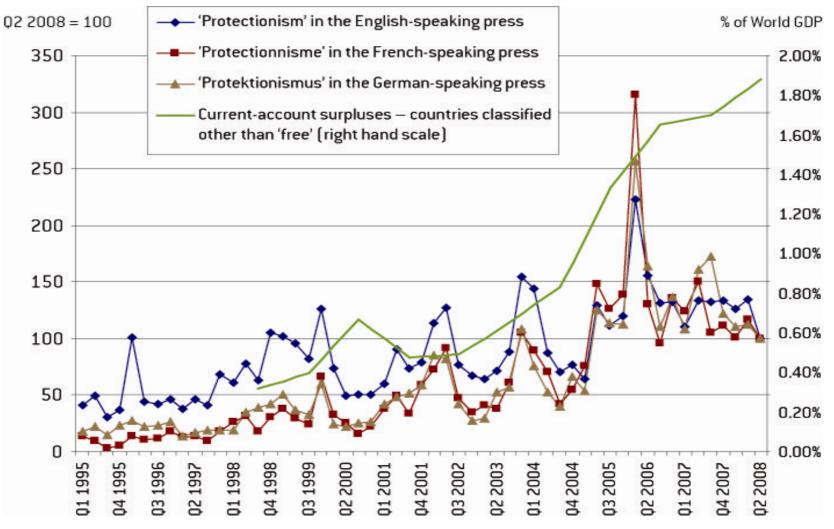
Source: IMF (current-account data); Freedom House (regime classification); FT Global 500 rankings

#### Share of countries not classified 'free'





#### Protectionism Is More Present Than Ever



Source: Factiva, IMF, Freedom House



# The Risks

- 'Macro' risk
  - Foreign (sovereign) investors could destabilize markets
    - Controversial, no clear evidence; warrants further research
- 'Micro' risk
  - Foreign (sovereign) investors could leverage economic influence to achieve political objectives or inflict harm (Gas pipeline)
    - Not frequent, but possible
  - Not a long-term investor
    - No evidence on SWF
- Counterpart risk of protectionist drift
  - With harmful economic (and security) effects
- Need to balance those risks



### National Responses - Germany

#### Different approaches in Europe

- German law about to be reformed (SWF, critical infrastructure)
  - previously only military/sensitive data
  - 25% of foreign ownership (non-EU, non-EFTA)
  - Lean process:
    - 3 months investigation, 2 months period thereafter
    - later interventions not possible
    - Firms can get legal certainty in advance of purchase
  - Public order or public security (high standards by European Courts)
  - New German law still very open (compared to other EU countries, US, Russia, etc.)
  - no "strategic" industries (France)
  - However, not clear what the criteria are (likely to be challenged by EU courts)
  - danger of various diverging approaches across Europe

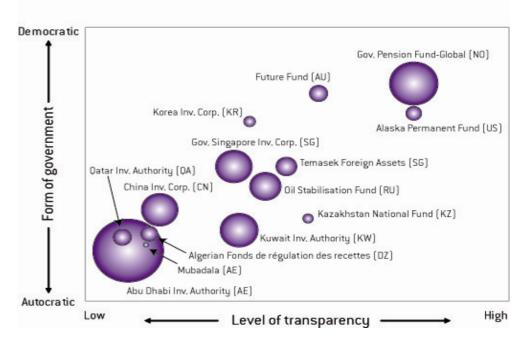


#### Multilateral initiatives

- 'Santiago Principles' (IMF, Oct. 2008)
  - Very good effort transparency and governance issues (art. 19.1 "other than economic")
  - Issue: Implementation and sanctioning => soft law (like ICN)
- OECD: G7 mandate (report by mid-2009)
  - National security legitimate, but needs to be ring fenced

#### **BUT: Implementation/Sanctioning**

- Tension with Domestic Political Regimes (transparency)
- Incentives not to comply
  - Political / financial
- Limited Western leverage
- Europe can/needs to do more





# Policy Options for Europe

- Security assessment of foreign acquisitions intrinsically "national "
- Key Requirements on review process
  - Openness + legal certainty
  - Comprehensiveness => no policy gap (trade and competition policies not enough)
  - Sustainability => no slippery slope
- Policy options
  - 1. National legislation and implementation
  - 2. EU legislation, national implementation
  - 3. EU legislation and implementation

#### Propertion 2 best

- i. EU framework legislation + coordination (lean process, legal certainty, hard criteria, sanctioning mechanism)
- ii. national implementation (national security)
- Same applies, in principle, at the global level



# **Conclusion**

- financial and economic crisis leads to protectionist tendencies
  - over- regulation, trade barriers, subsidies, investment barriers
- resist protectionist tendencies (inside the EU and outside) by better international economic governance
  - Merkel proposal of a world economic council
  - OECD, IMF, WTO, GXY
- Example: complete Doha round successfully is better than most stimulus packages



#### **Thank You For Your Attention**